EXTENSION GRANTED TO 5/15/14

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

Open to Public

Inspection

OMB No. 1545-0047

Internal Revenue Service

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

A F	or the	2012 calendar year, or tax year beginning JUL 1, 2012 and ending	JUN 30, 2013	
Вс	heck if	C Name of organization	D Employer identific	cation number
	Addre	NEIGHBORHOOD HOUSE ASSN		
	Name chang			648184
	Initial return Termir	Number and street (or P.O. box if mail is not delivered to street address) Room/su		715-2642
F	_ated _Amend	3000 COLUMN DRIVE	G Gross receipts \$	81,673,386.
H	return Applic	City, town, or post office, state, and ZIP code SAN DIEGO, CA 92111	H(a) Is this a group re	
	_tion pendir	F Name and address of principal officer: KIM PECK	for affiliates?	Yes X No
		SAME AS C ABOVE	H(b) Are all affiliates inc	luded? Yes No
		simple didated [22] on (o/(o)	If "No," attach a	list. (see instructions)
		e: > WWW.NEIGHBORHOODHOUSE.ORG	H(c) Group exemption	
		the state of the s	ear of formation: 1923 N	1 State of legal domicile; CA
Pa	rt I	Summary	HOUR ACT	SOCIATION
ė	1	Briefly describe the organization's mission or most significant activities: NEIGHBORI IS THE LARGEST MULTIPURPOSE HUMAN SERVICES OR	GANTZATION IN	SAN DIEGO
Activities & Governance	2	Check this box if the organization discontinued its operations or disposed of m		
veri		Number of voting members of the governing body (Part VI, line 1a)		18
Ĝ		Number of independent voting members of the governing body (Part VI, line 1b)		18
တ္		Total number of individuals employed in calendar year 2012 (Part V, line 2a)		845
/itie	6	Total number of volunteers (estimate if necessary)	6	1000
cti		Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
_	b	Net unrelated business taxable income from Form 990-T, line 34		0.
			Prior Year 78,957,043.	79,626,323.
e	l	Contributions and grants (Part VIII, line 1h)	862,296.	886,301.
Revenue	1	Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)	-36,992.	4,405.
Re		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,065,101.	1,108,691.
	1	Total revenue · add lines 8 through 11 (must equal Part VIII, column (A), line 12)	80,847,448.	81,625,720.
•		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	1,649,577.	1,865,104.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
y,	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	34,469,067.	33,952,466.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
xbe	b	Total fundraising expenses (Part IX, column (D), line 25)	47 110 040	47,082,188.
ш	l ''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	47,119,942. 83,238,586.	82,899,758.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	-2,391,138.	-1,274,038.
_ v	19	Revenue less expenses. Subtract line 18 from line 12	Beginning of Current Year	End of Year
ets	20	Total assets (Part X, line 16)	16,515,919.	15,745,372.
ASS	21	Total liabilities (Part X, line 26)	9,601,031.	10,104,522.
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20	6,914,888.	5,640,850.
Pa	art II	Signature Block		
		lties of perjury, I declare that I have examined this return, including accompanying schedules and stat		knowledge and belief, it is
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which prepare.	arer has any knowledge.	
٥.		Signature of officer	Date	
Sigi		KIM PECK, CHIEF FINANCIAL OFFICER	=200	
Her	е	Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Paid		STEPHEN M. DAY	if self-employ	
Prep	arer	Firm's name COHNREZNICK LLP	Firm's EIN ▶	22-1478099
Use	Only	Firm's address 9255 TOWNE CENTRE DRIVE - SUITE 250		
		SAN DIEGO, CA 92121	Phone no. 8	58-535-2000
May	the II	RS discuss this return with the preparer shown above? (see instructions)		X Yes No

232002 12-10-12

SEE SCHEDULE O FOR CONTINUATION(S)

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Form 990 (2012)

orm	990 (2012) NEIGHBORHOOD HOUSE ASSN 95-16	48184	P	age 3
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effection in	∍ct		
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			١,,
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Pa	rt I 6	-	<u>X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	-	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x
	Schedule D, Part III	8		_ <u>^</u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x
	If "Yes," complete Schedule D, Part IV	9	-	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			x
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V			<u> </u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
_	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а		110	Х	
ь	Part VI Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
ь	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
_	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	0.10		
C	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
а	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
ŭ	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		_X_
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X			Х
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	55000		
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			١,,
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization			_ v
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	_	X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	۱		v
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			X
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		^
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	18	x	
46	1c and 8a? If "Yes," complete Schedule G, Part II	10		1-
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	1	1	1

Form **990** (2012)

20b

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

complete Schedule G, Part III

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Par	t IV Checklist of Required Schedules (continued)			
	A		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
2-14	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			-
C	any tax-exempt bonds?	24c		
ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
2.00	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
b	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
		25b		Х
26	Schedule L, Part I Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
20	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
21	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
00	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
٠.	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
V -	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
-	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		_X_
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
•	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
_	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		_X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note, All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2012)

Form 990 (2012)

The Enter the number reported in Box 3 of Form 1098. Enter 0 if not applicable 19 9 19 19 19 19 19 19 19 19 19 19 19 1	Par	t V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V					
Enter the number of Forms W/2G included: in line 1s. Enter 0 if not applicable		Orlock is continued a companion to any question with a second		***************************************		Yes	No
b Enter the number of Forms W/G included in line 1a. Enter 0 if not applicable Did the organization comply with backso withholding rules for reoptable payments to vendors and reportable garring (payments) or the calendar year ending with a with backso withholding rules for reoptable payments to vendors and reportable garring (payments) or the calendar year ending with or within the year covered by this return filed for the calendar year ending with or within the year covered by this return filed for the calendar year ending with or within the year covered by this return filed for the calendar year ending with or within the year covered by this return filed for the calendar year ending with or within the year covered by this return filed for the calendar year ending with or within the year covered by this return. 2a 845 biff if Year, I have the calendar year, did the organization have an interest in, or a signature or other sutherity over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a At any time during the calendar year, did the organization have an interest in, or a signature or other sutherity over, a financial accounts. 5a Was the organization a narty to a prohibited tax she for transaction at any time during the tax year? 5a Was the organization and accounts of the common of the foreign country. 5b I will will be a sold the organization in the form 886617 5c I will be a sold the organization in the form 886617 5c I were not tax deductible? 6b I were not tax deductible as charitable contributions? 6c I were not tax deductible as charitable contributions and sarvices provided of the payor? 7a I X 7b I were not tax deductible as charitable contributions are screened that such contributions or gifts were not tax deductible as charitable contributions under section 170(c). 6c I were not tax deductible? 7b I were not tax deductible as phyratin in excess of \$75 made party as a contribution on payor for which it was required to th	1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	98			
Country to the organization comply with backup withholding rules for reportable payments to vendors and reportable gamming glambling without within a serior serior of the control of the calendary year ending with or within the year covered by this return Value Val				0			
gambling) winnings to prize winners? a Enter the number of employees reported on Form W.S. Transmittal of Wage and Tax Statements, field for the celendar year ending with or within the year covered by this return b if at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines Is and 26 is greater than 250, you may be required to e-jife (see instructions) b if the organization have unrolated business gross income of \$1,000 or more during the year? 3a I but the organization have ournolated business gross income of \$1,000 or more during the year? 3a I but the organization than ournolated business gross income of \$1,000 or more during the year? 3a I arry time during the calendar year, did the organization in a bank account, securities account, or other financial accounts? 4a I arry time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts? 5b if "Yes," one has one 5b, did the organization that it was or is a party to a prohibited tax sheller transaction? 5c if "Yes," one is one 5b, did the organization in the rown 808617? 5b Dost the organization have annual gross receits that are normally greater than \$100,000, and did the organization solicit any centributions that were not tax deductible a charlable contributions? 5c if "Yes," of the organization include with every solicitation an excress statement that such contributions or gifts were not tax deductible as charlable contributions? 5c if "Yes," include the unruber of Form \$2827 filed during the year 5c if "Yes," include the unruber of Form \$2827 filed during the year 6c if "Yes," includes the number of Form \$2827 filed during the year 6c if the organization makes a distribution of cars, boats, airplanes, or other vehicles, did the organization file a form 1098 C7 7b I will be organization an anitation of	_		portal	ole gaming			
2a Earter the number of employees reported on Form W.S. Transmittal of Wage and Tax Statements, field for the cleanidar year ending with or within the year covered by this naturu. b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note, if the sum of lines 1a and 2a is greater than 250, you may be required to etile (see instructions) 3a Id the organization have untertade business gross income of \$1,000 or more during the yeal? 3b If "Yea," has if ited a form 960°T for this year? If "No," provide an explanation in Schodulo O 3b If "Yea," and the during the calendary and, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a If xea interest the name of the foreign country. 5b If "Yea," in a fine federal provides an explanation in Schodulo O 5c If "Yea," to line 6a or 5b, did the organization file Form 8886.77 5c If "Yea," to line 6a or 5b, did the organization file Form 8886.77 5c If "Yea," to line 6a or 5b, did the organization file Form 8886.77 5c If "Yea," to line 6a or 5b, did the organization file Form 8886.77 5d Obes the organization have annual gross receipts that are normally greater man \$100,000, and did the organization solitic any contributions that were not tax deductible as charitable contributions? 5c If "Yea," to line 6a or 5b, did the organization file Form 8886.77 5d If "Yea," incline the organization file Form 8886.77 6d If "Yea," incline the manual process of \$5 made partly as contributions and partly for goods and services provided to the peyor? 6d If "Yea," incline the organization receive any hunds, directly or indirectly, to pay premiums on a personal benefit contract? 7d If "Yea," incline the number of Forms 8282 filed during the year 9d If the organization received a contribution of cause of the value of the good or services provided? 15d If the organization main	·				1c	Х	
the for the calendary year ending with or within the year covered by this return 2 28 845 b 1 fal least one is reported on line 24, dit the organization file all required federal employment tax returns? 2 28 X Note. If the sum of lines 1 a and 2a is greater than 250, you may be required to e_efe (see instructions) 3	2a						
b If a least one is reported on line 2a, did the organization file all required defend employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required toefe, (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a At any time during the celentary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a At any time of the foreign country: ▶ See instructions for filling requirements for Form TD F 90.221, Report of Foreign Bank and Financial Accounts. 5a X X b Did any taxable party notify the organization that it was or is a party to a prohibited tax sheller transaction? 5b X b Did any taxable party notify the organization that it was or is a party to a prohibited tax sheller transaction? 5b X b Did any taxable party notify the organization that it was or is a party to a prohibited tax sheller transaction? 5c L 1 "Yes," to line 5e or 5b, did the organization that it was or is a party to a prohibited tax sheller transaction? 5b X 5c L 5c L 5d L			2a	845			
Note, if the sum of lines 1a and 2a is greater than 250, you may be required to <i>g-tile</i> (see instructions) 3 Did the organization have unrelated business gross income of \$1,000 or more during the year? 4 As A tarry time during the calendar year, did the organization have an interest it, or a signature or other authority over, a financial accountly? 4 As A tarry time during the calendar year, did the organization have an interest it, or a signature or other authority over, a financial account in a foreign country. ▶ 5 As I **Yea, **I enter the name of the foreign country. ▶ 5 See instructions for filing requirements for Form TD F 90 22.1, Report of Foreign Bank and Financial Accounts. 5 By See instructions for filing requirements for Form TD F 90 22.1, Report of Foreign Bank and Financial Accounts. 5 By See instructions for filing requirements for Form TD F 90 22.1, Report of Foreign Bank and Financial Accounts. 5 By See instructions of Filing requirements for Form TD F 90 22.1, Report of Foreign Bank and Financial Accounts. 5 By See instructions of Filing requirements for Form TD F 90 22.1, Report of Foreign Bank and Financial Accounts. 5 By See instructions of Filing requirements for Form TD F 90 22.1, Report of Foreign Bank and Financial Accounts. 5 By See instructions of Filing requirements for Foreign Bank and Financial Accounts. 5 By See instructions of Filing requirements for Foreign Bank and Financial Accounts. 5 By See instructions of Filing requirements for Foreign Bank and Financial Accounts. 6 By See I **Yea, ** (all the organization have annual greater transaction at any time during the tax year? 6 By See I **Yea, ** (all the organization include organization and party for pode and services provided to the party services and party organization received a contribution of or the value of the goods or services provided? 7 By See I **Yea, ** (all the organization include the organization received a contribution of organization property for which it was required to file Form 8282? 7 By	b		ns?		2b	Х	
38 X 16 "Yes," has it field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If "Yes," rive the field a Form 990T for this year? If yes, the field account? 40 At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account? 50 If "Yes," to line 5 for 56, of the foreign country (such as a bank account, securities account, or other financial account? 51 Was the organization for Form TD F 902.1, Report of Foreign Bank and Financial Accounts. 52 Was the organization for Form TD F 902.1, Report of Foreign Bank and Financial Accounts. 53 Was the organization for 56, of the organization file Form 8886 1? 54 Was the organization foreign country (such as a bear kaccount, or other financial account? 55 Was the organization foreign country (such as a bear kaccount, or other financial Accounts. 56 Was the organization foreign country (such as a bear kaccount, or other financial account? 57 Was were not tax deductible as charitable contributions? 58 Was the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 59 Was the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 59 Was the organization receive apprent in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 70 Was the organization in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 70 Was the organization receive any funds, directly or indirectly, to a personal benefit contract? 71 Was fill the organization or neceive any funds, directly or							
b if "Yes," has if filed a Form 980-T for this year? if *No," provide an explanation in Schedule 0 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account), securities account, or other financial account)? 4b if "Yes," enter the name of the foreign country. ► 5ee instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b Did any taxable party notify the organization file Form 8886-T? 6b Does the organization have annual gross receipts that are normally greater than \$10,0,000, and did the organization solicit any contributions that tween or tax deductible is a charitable contributions? 6c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 6b Dorganization stat deductible? 6c Organizations that may receive deductible contributions an express statement that such contributions or gifts were not tax deductible? 6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6c Organizations that may receive deductible contributions under section 170(c). a lid the organization receive a payment in excess of \$75 mate party as a contribution and party for goods and services provided to the payor? 7b If "Yes," indicate the number of Forms 8282 filed during the year of the goods or services provided? 7c If Yes, indicate the number of Forms 8282 filed during the year of the goods or services provided? 7c If Yes, indicate the number of Forms 8282 filed during the year of the goods or services provided? 7c If Yes, indicate the number of Forms 8282 filed during the year of the goods or services provided? 7d If the organization received a contribution of cars, boats, affinance, or the revioles, did the organization file Form 1990	За				За		X
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14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	C						
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O					14a		X
					14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response to any question in this Part VI			1111	X
Sec	tion A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	18			
	If there are material differences in voting rights among members of the governing body, or if the governing				
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.				
b	Enter the number of voting members included in line 1a, above, who are independent	18			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other				
	officer, director, trustee, or key employee?		2		_X_
3	Did the organization delegate control over management duties customarily performed by or under the direct supervisi	ion			
	of officers, directors, or trustees, or key employees to a management company or other person?		3		_X_
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		5		X
6	Did the organization have members or stockholders?		6	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or				
	more members of the governing body?		7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or				
	persons other than the governing body?		7b		_X_
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
а	The governing body?	1	8a	X	
b	Each committee with authority to act on behalf of the governing body?		8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the				
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O		9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)				
		-		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a		_X_
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	9			
	and branches to ensure their operations are consistent with the organization's exempt purposes?		10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	e form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	- 1			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?		12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe				
	in Schedule O how this was done		12c	Х	
13	Did the organization have a written whistleblower policy?		13	Х	
14	Did the organization have a written document retention and destruction policy?		14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independen	ıt			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				
а	The organization's CEO, Executive Director, or top management official		15a	X	
b	Other officers or key employees of the organization		15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).				
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a				
	taxable entity during the year?		16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	on I			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's				
	exempt status with respect to such arrangements?		16b		
Sec	tion C. Disclosure				
17	List the states with which a copy of this Form 990 is required to be filed ▶CA				
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)((3)s only) av	ailable)	
	for public inspection. Indicate how you made these available. Check all that apply.				
	X Own website Another's website X Upon request Other (explain in Schedule O)				
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest	policy, and	financ	ial	
	statements available to the public during the tax year.				
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	organizatio	n: 🕨		
	THE ORGANIZATION - 858-715-2642				
e le	5660 COPLEY DRIVE, SAN DIEGO, CA 92111			000	
232000			Гоина	uull	(2012)

12-10-12

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95-1648184

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee,

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			(C Posi		1		(D)	(E) Reportable	(F) Estimated
Name and Title	Average hours per	(do box.	not cl	heck r	more	than o s both	ne an	Reportable compensation	compensation	amount of
	week	offic	er an	d a dì	irecto	r/trus	tee)	from	from related	other
	(list any hours for	or director				_		the organization	organizations (W-2/1099-MISC)	compensation from the
	related	ee or c	stee			ınsated		(W-2/1099-MISC)	(** 2, 1000 (*********************************	organization
	organizations	I trustee (nal tru		loyee	эдшох				and related
	below line)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) VICTOR BAKER	3.10	=	드	ō	3	王忠	- E			
CHAIRMAN		X						0.	0.	0.
(2) ANDREA WALDRON	2.10									
BOARD MEMBER		Х						0.	0.	0.
(3) LAUREN ABRAMS	2.10									
BOARD MEMBER		Х						0.	0.	0.
(4) JUDITH WENKER	2.10								_	
BOARD MEMBER		X		<u>_</u>				0,.	0.	0.
(5) JEFFREY CARR SR, ED.D.	2.10									
BOARD MEMBER		Х			_		_	0.	0.	0.
(6) RANDY FRISCH, ESQ.	2.10									
BOARD MEMBER		X		_				0.	0.	0.
(7) THERESA HUDGINS	2.10							0	0	
BOARD MEMBER	0.10	X	_	_	_		_	0.	0.	0.
(8) DORIANNE MORMANN, CMP.	2.10	٠,,						0.	0.	0.
BOARD MEMBER	2 10	X	_	_	-	-	-	U ₃ •3	0.	•
(9) SHIRLEY JUNIOR	2.10	X						0.	0.	0.
BOARD MEMBER (10) WALTER LAM	2.10	^		_	-	-	-	0.	0.	- 0,
BOARD MEMBER	2.10	X						0.	0.	0.
(11) DANIEL MUNOZ	2.10	1				H			•	
BOARD MEMBER	2.10	x						0.	0.	0.
(12) DR. SHARON LEE RHODES	2.10	Ť				т				
BOARD MEMBER		x						0.	0.	0.
(13) VANESSA NELSON	2.10	1				T				
BOARD MEMBER		x						0.	0.	0.
(14) VERNON EVANS	2.10									
TREASURER		x						0.	0.	0.
(15) FELICIA BAKER	2.10									
BOARD MEMBER		X						0.	0.	0.
(16) PATRICIA ZAHARAPOULOS, ESQ.	2.10									
SECRETARY		X						0.	0.	0.
(17) BILL HARDT	2.10									_
VICE CHAIRMAN		X						0.	0.	Form 990 (2012

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Form 990 (2012) NEIGHBOR.	HOOD HOO	SE	, A	.55	M		_		95-1648	184 Page
Part VII Section A. Officers, Directors, Trus	tees, Key Emp	loy	ees,	and	Hig	ghes	t C	ompensated Employee	s (continued)	·
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do			ition) ≀than ∈	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson i	is both	an	compensation	compensation	amount of
	week		Cer ar	la a a	Tecto	Titus	(66)	from	from related	other
	(list any hours for	recto						the	organizations	compensation from the
	related	or di	99			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization
	organizations	rustee	Itrus		8	npen		(88-271099-181150)		and related
	below	dual ti	tiona		nploy	st cor				organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) RUBEN BARRALES	2.10									_
BOARD MEMBER		X						0.	0.	0.
(19) RUDOLPH A JOHNSON III	40.00									04 044
PRESIDENT/CEO				Х				400,273.	0 .	31,341
(20) MICHAEL KEMP	40.00									
EXECUTIVE VP/COO			_	X		_		167,689.	0.	17,962
(21) DWIGHT SMITH	40.00								_	
EXECUTIVE VP/GENERAL COUNSEL				Х				169,436.	0 •	22,144
(22) KIM PECK	40.00									
VP/CFO				X		_		168,327.	0.	15,326
(23) MARCIA K SAMUELS	40.00									
EXECUTIVE VP/SOCIAL SERVICES					X	_		168,695.	0.	15,998
(24) ELIZABETH HERNANDEZ	40.00									
VP/SOCIAL SERVICES						X		105,634.	0.	18,456
(25) DAMON CARSON	40.00									
INTERIM/CYFS						X		131,100.	0.	13,774
(26) SHERYL D GEE	40.00									
VP/ORG DEVELOPMENT						X		128,062.	0.	19,802
1b Sub-total								1,439,216.	0.	154,803
c Total from continuation sheets to Part V								232,492.	0.	24,896
d Total (add lines 1b and 1c)	*****************					•		1,671,708.	0.	179,699.
2 Total number of individuals (including but r	not limited to th	ose	liste	d at	oove	e) wh	o re	ceived more than \$100,	000 of reportable	1 1

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from

the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
EPISCOPAL COMMUNITY SERVICES, 4305		
UNIVERSITY AVE # 400, SAN DIEGO, CA 92105	CHILD CARE SERVICES	17,893,339.
ALPHA KAPPA ALPHA		
620 W MADISON AVE., EL CAJON, CA 92020	CHILD CARE SERVICES	5,804,125.
SAN DIEGO UNIFIED SCHOOL DISTRICT, 4100		
NORAL STREET ROOM 3244, SAN DIEGO, CA	CHILD CARE SERVICES	4,814,287.
ANTHEM BLUE CROSS	HEALTH INSURANCE	
DEPT 5812, LOS ANGELES, CA 90074	PROVIDER	2,745,602.
KAISER FOUNDATION HEALTH PLAN INC.	HEALTH INSURANCE	
FILE #5915, LOS ANGELES, CA 90074	PROVIDER	2,084,071.
2 Total number of independent contractors (including but not limited to those listed	above) who received more than	
\$100,000 of compensation from the organization > 12		

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2012)

Form 990 NEIGHBORE	HOOD HOU	SE	Α	SS	N				95-164	8184
Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, ar	nd H	ligh	est (Compensated Employe	ees (continued)	
(A) Name and title	(B) Average hours	(cl		Pos	ition	app	ly)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
27) FRANK ZALICH P/INFORMATION TECHNOLOGY	40.00					x		130,363.	0.	13,090
28) NORMA JOHNSON	40.00					21				
P/CYFS							Х	102,129.	0.	11,806
4										
		_								
otal to Part VII, Section A, line 1c								232,492.		24,896

rai	LVI		any guartion in	this Part VIII			
		Check if Schedule O contains a response to	any question in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	d c c e f	All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in lines 1a-1f: \$	4,346. 161,775. 79,177,664. 282,538. 61,849.	79,626,323.			
0.0		Total. Add lines 1a-1f	Business Code				
Program Service Revenue	2 a	MEDICAL/PARENT/SERVICE FEES	900099	886,301.	886,301.		
		Total. Add lines 2a-2f	•	886,301.			
	3 4 5	Investment income (including dividends, interes other similar amounts) Income from investment of tax-exempt bond pro Royalties	t, and	4,405.			4,405.
	k c	(i) Real Gross rents Less: rental expenses Rental income or (loss) Net rental income or (loss)	(ii) Personal				
	7 á	Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses	(ii) Other				
		Gain or (loss)	>				
Other Revenue	8 8	Net gain or (loss) Gross income from fundraising events (not including \$	14,522. 47,666.				
₽	9 ;	Net income or (loss) from fundraising events Gross income from gaming activities. See Part IV, line 19	•	-33,144.			-33,144.
	10 :	b Less: direct expenses b Net income or (loss) from gaming activities Gross sales of inventory, less returns and allowances a Less: cost of goods sold b	>				
		Net income or (loss) from sales of inventory	>				
	ı	Miscellaneous Revenue ALL OTHER REVENUE	Business Code 900099	1,141,835.	1,139,020.		2,815.
	(All other revenue					
	12	Total. Add lines 11a-11d Total revenue. See instructions.		1,141,835. 81,625,720.	2,025,321.	0.	-25,924,
23200	40						Form 990 (2012)

| Part IX | Statement of Functional Expenses

20. 10	Check if Schedule O contains a respon	(A)	(B) Program service	(C)	(D) Fundraising
	Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	1,865,104.	1,865,104.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	1 040 504	262 000	1 676 706	
	trustees, and key employees	1,940,794.	263,998.	1,676,796.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and		1		
	persons described in section 4958(c)(3)(B)	00 000 000	01 024 700	2 005 027	
7	Other salaries and wages	23,839,757.	21,834,720.	2,005,037.	
8	Pension plan accruals and contributions (include	1 101 174	1 067 900	33,365.	
	section 401(k) and 403(b) employer contributions)	1,101,174.	1,067,809.	425,629.	
9	Other employee benefits	4,876,471.		220,040.	
0	Payroll taxes	2,194,270.	1,974,230.	220,040.	
1	Fees for services (non-employees):	1 212 407	515,428.	697,979.	
	Management	1,213,407.	152,717.	17,641.	
	Legal	170,358. 151,582.	9,929.	141,653.	
	Accounting	151,562.	9,949.	141,033.	
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	64,112.	34,908.	29,204.	
	column (A) amount, list line 11g expenses on Sch O.)	36,188.	28,883.	7,305.	
2	Advertising and promotion	2,265,544.	2,148,334.	117,210.	
3	Office expenses	834,785.	818,694.	16,091.	
4	Information technology	034,703.	010,004.	10,051.	
5	Royalties	2,855,300.	2,790,652.	64,648.	
6	Occupancy	666,144.	550,191.	115,953.	
7	Travel	000,144.	330,131.	113/3331	
8	Payments of travel or entertainment expenses				
_	for any federal, state, or local public officials	233,114.	192,537.	40,577.	
9	Conferences, conventions, and meetings	164,259.	164,259.	20,01.4	
20	Interest Reymonts to affiliates	104,200,	201/2000		
11	Payments to affiliates Depreciation, depletion, and amortization	802,779.	694,149.	108,630.	
2		361,671.	260,676.	100,995.	
	Other expenses. Itemize expenses not covered	301/0/20			
4	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SUBCONTRACTS - NHA DELE	36,787,369.	36,772,333.	15,036.	0
b		, , , , , , , , , , , , , , , , , , , ,			
c d	•				
	All other expenses	475,576.	423,990.	51,586.	
е 25	Total functional expenses. Add lines 1 through 24e	82,899,758.	77,014,383.	5,885,375.	0
6	Joint costs. Complete this line only if the organization				
.0	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

ar	t X	Balance Sheet			
		Check if Schedule O contains a response to any question in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	5,021,552.	1	5,382,739.
	2	Savings and temporary cash investments	296,002.	2	298,224.
	3	Pledges and grants receivable, net	4,362,157.	3	3,782,563.
	4	Accounts receivable, net	322,895.	4	414,572.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
	•	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
န္	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
٦	9	Prepaid expenses and deferred charges	24,337.	9	66,798
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 23,882,794.			
	b	Less: accumulated depreciation 10b 18,249,258.	6,346,410.	10c	5,633,536
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	73,131.	12	93,339
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	69,435.	15	73,601
	16	Total assets. Add lines 1 through 15 (must equal line 34)	16,515,919.	16	15,745,372
	17	Accounts payable and accrued expenses	7,288,669.	17	8,044,781
	18	Grants payable		18	
	19	Deferred revenue	26,510.	19	24,969
	20	Tax-exempt bond liabilities		20	
ູ	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors, trustees,			
<u>ā</u>		key employees, highest compensated employees, and disqualified persons.			
دُ		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	2,285,852.	23	2,034,772
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	9,601,031.	26	10,104,522
		Organizations that follow SFAS 117 (ASC 958), check here X and			
ς,		complete lines 27 through 29, and lines 33 and 34.			5 640 050
ဦ	27	Unrestricted net assets	6,914,888.	27	5,640,850
<u>aa</u>	28	Temporarily restricted net assets		28	
8	29	Permanently restricted net assets		29	
두		Organizations that do not follow SFAS 117 (ASC 958), check here			
<u> </u>		and complete lines 30 through 34.			
Sts	30	Capital stock or trust principal, or current funds		30	
SS	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds		32	
ž∥	33	Total net assets or fund balances	6,914,888.	33	5,640,850
	34	Total liabilities and net assets/fund balances	16,515,919.	34	15,745,372 Form 990 (2012

review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Х 2c

X

Х

Form 990 (2012)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

(I Offit 990 Of 990-LZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Name of the organization

Employer identification number

		NEIGHBO	RHOOD HOUSE A	ASSN					9	<u>5-1648</u>	184	
Part I	Reason	for Public Chari	ty Status (All organiza	ations mus	st complete	e this part.) See instr	ructions.				
The organ	nization is not a	private foundation I	because it is: (For lines 1	through 1	1, check o	nly one bo)×.)					
1			s, or association of churc		bed in se	ction 170	(b)(1)(A)(i).					
2			'0(b)(1)(A)(ii). (Attach Sch									
3			tal service organization d					a \/4\/*\·	N F. 1	ala a la v ta - t		_
4 🔲			operated in conjunction v	vith a hosp	oital descri	bed in se	ction 170((D)(1)(A)(iii). Enter	tne nospital	s nam	e,
	city, and state		hamafik af II ·	hareit: -	mad ar ==	orated him	2 401075	ontal unit	describe	nd in		
5			benefit of a college or un	iversity ow	mea or op	erated by a	a governm	ientai unit	uescribe	74 III		
		(b)(1)(A)(iv). (Complete or least government	ent or governmental unit	described	in sectio	n 170(h)(1	γ Δ\(ν)					
6 L			eives a substantial part o					from the	general r	oublic descri	bed in	
		b)(1)(A)(vi). (Comple		no suppe	o u ş	5 5 5 5 1 11 11 10 1			J = 1. = 1. = 1. P			
8			section 170(b)(1)(A)(vi). (Complete	Part II.)							
9 🗔	,		eives: (1) more than 33 1			om contrib	utions, me	embership	fees, an	d gross rece	ipts fr	om
	activities rela	ted to its exempt fur	nctions - subject to certai	n exceptio	ns, and (2)) no more	than 33 1/	'3% of its s	support f	rom gross ir	ivestm	ent
			axable income (less secti									
	See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An exercise transport of the properties of the perform the functions of or to carry out the purposes of one or											
10 🔲												
11 🔲	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or											
	more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h.											
								, Tun	o III. No	n-functionall	v inter	rated
	a Type I			ype III - Fur								
e	The state of the s											
f			ten determination from t						(-)(.)		//-/-	
•	_	rganization, check th								******************		
9			organization accepted an									
•			lirectly controls, either ald							r-	Yes	No
			upported organization?							1		_
	(ii) A family	member of a persor	n described in (i) above?	*********		*************		*********				
	, ,	-	person described in (i) o							11g(iii)		L
h	Provide the f	ollowing information	about the supported org	ganization(s).							
				(in) le the	organization	(v) Did vo	u notify the	(vi) Is	s the	(uit) Amous	. of	natorii
	e of supported	(ii) EIN	(iii) Type of organization (described on lines 1-9	in col. (i) lis			ion in col.	organizati (i) organiz	on in col. I	(vii) Amoun	t of mo port	петагу
org	janization		above or IRC section	governing			r support?	U.S	5.?	Jun	P 5. t	
			(see instructions))	Yes	No	Yes	No	Yes	No			
					-							
8											_	
Total												

Form 990 or 990-EZ. 232021 12-04-12

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2012

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Gifts, grants, contributions, and					- 771	
	membership fees received. (Do not						57
	include any "unusual grants.")	78412409.	83923331.	84238967.	78957043.	79626323.	405158073
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	78412409.	83923331.	84238967.	78957043.	79626323.	405158073
5	The portion of total contributions						
Ū	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
G	column (f) Public support, Subtract line 5 from line 4.						405158073
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
		78/12/09	83923331	84238967	78957043	79626323.	405158073
	Amounts from line 4	70412407.	00020011	012303071	703370101	/ 5 0 1 0 0 1 0 .	
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties	E1 607	10,688.	7,037.	6,830.	4,405.	80,567.
	and income from similar sources	51,607.	10,000.	1,037.	0,030.	4,403.	00,3074
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)			4			405238640
11		Ļ				1.1	2,908,836.
12	Gross receipts from related activities	, etc. (see instruction	ons)				4,900,030.
13	First five years. If the Form 990 is fo						
~	organization, check this box and sto	p here	ranta da				P
	ction C. Computation of Publ					T-1	00 00 **
14	Public support percentage for 2012 (line 6, column (f) d	ivided by line 11,	column (f))	***************************************	14	99.98 %
15	Public support percentage from 2011	1 Schedule A, Part	II, line 14			15	96.58 %
16a	33 1/3% support test - 2012. If the				14 is 33 1/3% or n	nore, check this bo	ox and
	stop here. The organization qualifies	as a publicly supp	orted organization	n			
k	33 1/3% support test - 2011. If the						
	and stop here. The organization qua	lifies as a publicly	supported organiz	zation			
178	10% -facts-and-circumstances tes	t - 2012. If the org	ganization did not	check a box on lin	e 13, 16a, or 16b,	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check t	his box and stop	here. Explain in Pa	art IV how the orga	anization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶□
ŀ	10% -facts-and-circumstances tes						
	more, and if the organization meets t	he "facts-and-circu	ımstances" test, c	heck this box and	stop here. Explai	in in Part IV how th	ne
	organization meets the "facts-and-cir						▶□
18	Private foundation. If the organization						ıs
							0 or 990-EZ) 2012

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sac	qualify under the tests listed be	elow, please comp	lete Part II.)				
_		(=) 0000	(b) 2009	(=) 2010	(d) 2011	(e) 2012	(f) Total
	ndar year (or fiscal year beginning in)	(a) 2008	(0) 2009	(c) 2010	(u) 2011	(e) 2012	(i) rotar
1	Gifts, grants, contributions, and membership fees received. (Do not						
_							
2	Gross receipts from admissions, merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the						
_	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
	iness under section 513			U.			
4	Tax revenues levied for the organ-						
*	ization's benefit and either paid to						
	and the second s						
5	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
7 0	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
_	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
	Amounts from line 6						
	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)						
	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth to	ax year as a sectio	n 501(c)(3) organiz	ation,
_	check this box and stop here						<u> </u>
	ction C. Computation of Publi					Tae T	20
	Public support percentage for 2012 (I					15	<u>%</u>
	Public support percentage from 2011					16	70
	ction D. Computation of Inves			- 10 1 (0)		17	%
	Investment income percentage for 20					18	%
18	Investment income percentage from	2011 Schedule A,	raπ III, IInė 17	on line 14, and the	a 15 is more than 1		
192	33 1/3% support tests - 2012. If the						
	more than 33 1/3%, check this box ar						
k	33 1/3% support tests - 2011. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	box on line 14, 19	ia, or 19b, check th	iis box and see in:	STUCTIONS	

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Name of the organization

Employer identification number

N	EIGHBORHOOD HOUSE ASSN	95-1648184				
rganization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	\overline{X} 501(c)($\overline{3}$) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
	is covered by the General Rule or a Special Rule. ()(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	le. See instructions.				
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in m	oney or property) from any one				
contributor. Com	plete Parts I and II.					
Special Rules						
509(a)(1) and 170	(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the reg (b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the g (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.	ulations under sections greater of (1) \$5,000 or (2) 2%				
total contribution	(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contrists of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educately to children or animals. Complete Parts I, II, and III.	butor, during the year, lucational purposes, or				
contributions for If this box is chec purpose. Do not ((c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contribuse exclusively for religious, charitable, etc., purposes, but these contributions did not to eked, enter here the total contributions that were received during the year for an exclusive complete any of the parts unless the General Rule applies to this organization because ble, etc., contributions of \$5,000 or more during the year	ital to more than \$1,000. Yely religious, charitable, etc., it received nonexclusively				
but it must answer "No" o	that is not covered by the General Rule and/or the Special Rules does not file Schedule In Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part et the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).	3 (Form 990, 990-EZ, or 990-PF), t I, line 2 of its Form 990-PF, to				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012) Name of organization

Employer identification number

NEIGHBORHOOD HOUSE ASSN

95-1648184

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed,	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	DEPARTMENT OF HEALTH AND HUMAN SERVICES 90 7TH ST REGION IX SAN FRANCISCO, CA 94103	\$ 70,815,963.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	CALIFORNIA DEPARTMENT OF EDUCATION 1430 N ST SUITE 2213 SACRAMENTO, CA 95814	\$3,767, 4 64.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_	COUNTY OF SAN DIEGO 3255 CAMINO DEL RIO S SAN DIEGO, CA 92108	\$3,144,593.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.		- - - -	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110,	Traine, deal oos, and En 1 1	- \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		_	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization

Employer identification number

NEIGHBORHOOD HOUSE ASSN

95-1648184

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	0
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	900 900-F7 or 990-PF\ (2012)

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2012) Employer identification number Name of organization 95-1648184 NEIGHBORHOOD HOUSE ASSN Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter Part III the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (d) Description of how gift is held (c) Use of gift (b) Purpose of gift Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. (c) Use of gift (d) Description of how gift is held from (b) Purpose of gift Part I (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4 (a) No. from (d) Description of how gift is held (c) Use of gift (b) Purpose of gift Part | (e) Transfer of gift Relationship of transferor to transferee Transferee's name, address, and ZIP + 4

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service.

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions.

2012
Open to Public Inspection

Name of the organization

Employer identification number

	NEIGHBORHOOD HOUSE ASSN	95-1648184
Par	t I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Ad	counts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line 6.	
	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fundamental	
	are the organization's property, subject to the organization's exclusive legal control?	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used of	
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose confer	
	impermissible private benefit?	
Par	ALL COMPANY OF THE PROPERTY OF	line 7.
1	Purpose(s) of conservation easements held by the organization (check all that apply).	
	Preservation of land for public use (e.g., recreation or education)	
	Protection of natural habitat Preservation of a certified h	istoric structure
	Preservation of open space	
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a co	onservation easement on the last
	day of the tax year.	Tourist Control of Control of Control
		Held at the End of the Tax Year
а	Total number of conservation easements	2a
b	Total acreage restricted by conservation easements	2b
С	Number of conservation easements on a certified historic structure included in (a)	2c
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure	
	listed in the National Register	2d
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the organ	lization during the tax
	year >	
4	Number of states where property subject to conservation easement is located	
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of	Yes No
	violations, and enforcement of the conservation easements it holds?	ho year
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the volunteer hours.	ear • •
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B	ψ
8		
_	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense stater	***************************************
9	include, if applicable, the text of the footnote to the organization's financial statements that describes the organization.	panization's accounting for
		garnzation o accessming to
Pai	conservation easements. t III Organizations Maintaining Collections of Art, Historical Treasures, or Other S	Similar Assets.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	
12	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement as	nd balance sheet works of art,
	historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of	public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describes these items.	
b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and by	palance sheet works of art, historical
-	treasures, or other similar assets held for public exhibition, education, or research in furtherance of public se	rvice, provide the following amounts
	relating to these items:	
	(i) Revenues included in Form 990, Part VIII, line 1	▶ \$
	(ii) Assets included in Form 990, Part X	
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain,	provide
-	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
а	Revenues included in Form 990, Part VIII, line 1	• \$
b	Assets included in Form 990, Part X	
	TO AND AND ADMINISTRATION ADMINISTRATION ADMINISTRATION ADMINISTRATION AND ADMINISTRATION AND ADMINISTRATION ADMINISTR	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 232051 12-10-12

Schedule D (Form 990) 2012

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. (c) Accumulated (d) Book value (b) Cost or other Description of property (a) Cost or other depreciation basis (other) basis (investment) 1,191,750. 1,191,750. 1a Land 2,172,220. 2,595,780. 4,768,000. **b** Buildings 9,079,052. 7,954,050. 1,125,002. c Leasehold improvements 5,416,175. 589,871. 6,006,046. d Equipment 131,133. 2,837,946. 2,706,813. 5,633,536. Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c),

Schedule D (Form 990) 2012

Schedule D (Form 990) 2012

DOES NOT ANTICIPATE ANY ADJUSTMENTS THAT WOULD RESULT IN A MATERIAL

ADVERSE EFFECT ON NHA'S FINANCIAL CONDITION, RESULTS OF OPERATIONS OR CASH FLOWS. ACCORDINGLY, NHA HAS NOT RECORDED ANY RESERVES, OR RELATED ACCRUALS FOR INTEREST AND PENALTIES FOR UNCERTAIN INCOME TAX POSITIONS AT JUNE 30, 2013.

NHA'S FEDERAL AND STATE INCOME TAX RETURNS PRIOR TO FISCAL YEARS 2010 AND 2009, RESPECTIVELY, ARE CLOSED. MANAGEMENT CONTINUALLY EVALUATE EXPIRING STATUTES OF LIMITATIONS, AUDITS, PROPOSED SETTLEMENTS, CHANGES IN TAX LAWS AND NEW AUTHORITATIVE RULINGS. MANAGEMENT IS NOT AWARE OF ANY PENDING REVIEWS OR EXAMINATIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSE 47,666.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSE 47,666.

MARK TO MARKET INTEREST EXPENSE 128,681.

TOTAL TO SCHEDULE D, PART XII, LINE 2D 176,347.

Schedule D (Form 990) 2012

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

2012

Open To Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Employer identification number 95-1648184

	RHOUD HOUSE ASSN				75 1040.	
required to complete this part					ne 17. Form 990-EZ1	filers are not
 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, Pab If "Yes," list the ten highest paid indictions 	e Solicitat f Solicitat g Special or oral agreement with any individual art VII) or entity in connection with previduals or entities (fundraisers) pursu	ion of ion of fundra (includ	non-go governising of ing of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con or con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total						
3 List all states in which the organization or licensing.	on is registered or licensed to solicit o	contrib	utions	or has been notified	I it is exempt from re	gistration
						•
			_		0.5.4.1.0.0.45	000 000 F7\ 0010

Schedule G (Form 990 or 990-EZ) 2012

	πı	of fundraising event contributions and great			EZ, lines 1 and 6b.		nts with gross rece		
		· · · · · · · · · · · · · · · · · · ·	(a) Event		(b) Event #2		(c) Other events	(d) Total eve	ents
			**********		GOLF	,	1	(add col. (a) th	irough
					rournamen' (event type)	1'	(total number)	col. (c))	
en e			(event ty	pe)	(event type)		(total number)		
Revenue	1	Gross receipts	83	,425.	90,3	22.	2,550	176,	297.
	2	Less: Contributions	83	,425.	75,8	00.	2,550	161,	775.
	3	Gross income (line 1 minus line 2)			14,5	22.		14,	522.
	4	Cash prizes							
	5	Noncash prizes							
sesues	6	Rent/facility costs			4	84.	186	5.	670.
Direct Expenses	7	Food and beverages	1	,260.	3,2	59.	1,185	5. 5,	704.
	8	Entertainment				0.0	0.07		202
	9	Other direct expenses		,598.	34,7	88.	906) 41,	292.
	10	Direct expense summary. Add lines 4 throug							666.) 144.
De		Net income summary. Combine line 3, colum III Gaming. Complete if the organization	nn (d), and line 1	U to Form	000 Part IV line 1	Q or rope	orted more than	-33,	T 4 4 *
Pa	ırt l	\$15,000 on Form 990-EZ, line 6a.	answered res	to Form	990, Fait IV, line 1	9, 01 Tept	orted more trian		
		\$15,000 on Form 930-E2, line oa.			(b) Pull tabs/inst	ant	4 3 0 11	(d) Total gamin	ng (add
Revenue			(a) Bin	go	bingo/progressive		(c) Other gaming	col. (a) through	col. (c))
_e 	1	Gross revenue							
	2	Cash prizes							
Direct Expenses	3	Noncash prizes							
ot Ex									
Dire	4	Rent/facility costs							
	5	Other direct expenses				0/		%	
	6	Volunteer labor	Yes No	%	YesNo	_ % _	Yes _ No	70	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)	****************		*******	•	
	8	Net gaming income summary. Combine line	1, column d, ar	nd line 7			***************************************	<u> </u>	
9		ter the state(s) in which the organization opera			1-10			Yes	No
		the organization licensed to operate gaming a 'No," explain:			tales?				
į,) II	No, explain.							
	_								
		ere any of the organization's gaming licenses i			rminated during th	e tax yea	r?	Yes [No
k) If '	"Yes," explain:							
	-								
_	-						۵ د اد اد د باد ۵	(Form 000 or 000 I	E7\ 204
2320	B2 0	1-07-13					Schedule G	(Form 990 or 990-E	

Sch	edule G (Form 990 or 990-EZ) 2012 NEIGHBORHOOD HOUSE ASSN	95-1648184 Page 3
11	Does the organization operate gaming activities with nonmembers?	Yes No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed	
12	to administer charitable gaming?	Yes No
40	Indicate the percentage of gaming activity operated in:	
	The organization's facility	13a %
		MANAGE AND
	An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and record	
14	Enter the name and address of the person who prepares the organizations gaining/special events books and rooms	20.
	Name	
	Address	
15	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
ŀ	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the am	ount
	of gaming revenue retained by the third party > \$	
	If "Yes," enter name and address of the third party:	
	Name	
	Address -	
16	Gaming manager information:	
	Name	
	Gaming manager compensation > \$	
	.	
	Description of services provided	
	Director/officer Employee Independent contractor	
17	Mandatory distributions:	
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
	retain the state gaming license?	Yes No
	b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent	in the
	organization's own exempt activities during the tax year > \$	
P	art IV Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, col	umns (iii) and (v), and Part III,
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional in	formation (see instructions).
-		
_		
_		
_		

Schedule I (Form 990) (2012) Employer identification number 95-1648184 Open to Public OMB No. 1545-0047 Inspection (h) Purpose of grant or assistance Yes Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations, (e) Amount of assistance non-cash Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. ▶ Attach to Form 990. recipient that received more than \$5,000. Part II can be duplicated if additional space is needed (d) Amount of cash grant Enter total number of section 501(c)(3) and government organizations listed in the line 1 table (c) IRC section if applicable LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. NEIGHBORHOOD HOUSE ASSN Enter total number of other organizations listed in the line 1 table General Information on Grants and Assistance (p) EIN criteria used to award the grants or assistance? 1 (a) Name and address of organization or government Name of the organization Department of the Treasury Internal Revenue Service SCHEDULE I (Form 990) Part Partl

» X

Page 2

95-1648184

NEIGHBORHOOD HOUSE ASSN Schedule I (Form 990) (2012)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
ACTUAL PAYMENTS FOR MILEAGE AND CHILD CARE					
REIMBURSEMENTS TO					
PARENTS WHO PARTICIPATED IN EDUCATIONAL,					
NUTRITIONAL AND	4050	.0	166,202.	166,202, ACTUAL PAYMENTS	
MEALS SERVED TO HEAD START CHILDREN - NUTRITION					
SERVICES PROVIDED					
TO ELIGIBLE CLIENTS GRANTED BY THE CHILD CARE					
PROGRAM UNDER THE	2350	.0	1,455,977.	ACTUAL COSTS INCURRED	
IN KIND ASSISTANCE - ACTUAL AMOUNT INCURRED FOR					
BUS PASSES,					
TUITION REIMBURSEMENT, PARENT ACTIVITIES, FIELD					
TRIPS AND OTHER	250	.0	242,925.	ACTUAL COSTS INCURRED	

Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Part IV

COLUMN (A): PART III, (A) TYPE OF GRANT OR ASSISTANCE: ACTUAL PAYMENTS FOR MILEAGE AND CHILD

CARE REIMBURSEMENTS TO

PARENTS WHO PARTICIPATED IN EDUCATIONAL, NUTRITIONAL AND

START PROGRAM. HEAD THE OF GOVERNING ACTIVITIES START CHILDREN TO HEAD SERVED TYPE OF GRANT OR ASSISTANCE: MEALS (A)

NUTRITION SERVICES PROVIDED

THE CHILD CARE PROGRAM UNDER THE TO ELIGIBLE CLIENTS GRANTED BY

232102 12-18-12

SEE PART IV FOR COLUMN (A) DESCRIPTIONS

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

Attach to Form 990. See separate instructions. OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

NEIGHBORHOOD HOUSE ASSN

Employer identification number 95-1648184

Pa	rt I Questions Regarding Compensation			
•			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			1
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or		Х	
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		_
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,			
	trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study X Approval by the board or compensation committee			
	X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
4	organization or a related organization:			
_	Receive a severance payment or change-of-control payment?	4a		X
a	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
D	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
C	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	These to any of lines 4a-6, list the persons and provide the applicable amounts to each term of the first time persons and provide the applicable amounts to each term.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			<u> </u>
а	The organization?	6a	-	X
b	Any related organization?	6b	-	Х
	If "Yes" to line 6a or 6b, describe in Part III.		-	
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	1		
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	١.		\ v
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(f)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of M	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation		(a)-(n)(a)	in prior Form 990
(1) RUDOLPH A JOHNSON III	0	346,508.	35,765.	18,000.	22,936.	8,405.	431,61	0.
PRESIDENT/CEO	: 🖹	0		0	0	.0		0
(2) MICHAEL KEMP	8	159,28	0.	8,400.	9,557.	8,405.	185,65	0
EXECUTIVE VP/COO	: 🗎		0	0	0	0.		
(3) DWIGHT SMITH	Ξ	156,902.	4,134.	8,400.	9,662.	12,482.	191,58	
EXECUTIVE VP/GENERAL COUNSEL		0	0	0	0	0.	0	
(4) KIM PECK	Ξ	158,66	3,666.	6,000.	9,740.	5,586.	183,65	0
Ċ	<u> </u>	0	0	0	0	• 0	0	
(5) MARCIA K SAMUELS	8	158,56	4,134.	.000,9	9,762.	6,236.	184,693.	
EXECUTIVE VP/SOCIAL SERVICES	: (3)		0	0	0	• 0	.0	
(6) NORMA JOHNSON	9	84,12	15,000.	3,000.	5,948.	5,858.	113,935.	
VP/CYFS	9		0	0	0	• 0	0	0.
	ε							
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SCHEDULE M (Form 990)

Department of the Treasury

Internal Revenue Service

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

NEIGHBORHOOD HOUSE ASSN

Employer identification number 95-1648184

Par	t I Types of Property							
		(a)	(b) Number of	(c) Noncash contribution	(d) Method of det	erminin	na	
		Check if applicable	contributions or	amounts reported on	noncash contribut		-	
		аррпоавіо	items contributed	Form 990, Part VIII, line 1g				
1	Art · Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
	Boats and planes							
	Intellectual property							
	Securities - Publicly traded							
	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							-
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens						_	
24	Archeological artifacts							
25	Other (OTHER DONATED)	X	25	61,849.	FMV			
26	Other ()					_		_
27	Other							_
28	Other (
29	Number of Forms 8283 received by the organiz	zation durin	g the tax year for o	contributions				
	for which the organization completed Form 82	83, Part IV,	Donee Acknowled	gement			. 1	
						$\overline{}$	Yes	No
30a	During the year, did the organization receive b	y contribution	on any property re	ported in Part I, lines 1-28 th	at it must hold for			
	at least three years from the date of the initial of	contribution	, and which is not	required to be used for exen	npt purposes for	00	-	Х
	the entire holding period?	000400000 10000				30a		
b	If "Yes," describe the arrangement in Part II.						Х	
31	Does the organization have a gift acceptance	policy that r	equires the review	of any non-standard contrib	utions?	31	^	_
32a	Does the organization hire or use third parties	or related o	rganizations to sol	icit, process, or sell noncash		00.		х
	contributions?					32a		$\stackrel{\Lambda}{\longrightarrow}$
b	If "Yes," describe in Part II.							
33	If the organization did not report an amount in	column (c)	for a type of prope	rty for which column (a) is ch	ескеа,			
	describe in Part II.							

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2012)

232142 12-20-12

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

NEIGHBORHOOD HOUSE ASSN

Employer identification number 95-1648184

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: COUNTY SERVING THOUSANDS OF RESIDENTS (CHILDREN, FAMILIES, SENIORS AND YOUTH) EACH YEAR. THE AGENCY HAS 12 KEY PROGRAM AREAS OFFERED AT MORE THAN 100 LOCATIONS THROUGHOUT SAN DIEGO COUNTY. THESE PROGRAMS INCLUDE AN ARRAY OF SERVICES DESIGNED TO MEET THE CULTURAL, SOCIAL, HEALTH AND EMERGENCY DAILY LIVING NEEDS OF UNDERSERVED RESIDENTS. PROGRAM SERVICE AREAS ARE FOCUSED ON HEALTH, YOUTH, CHILD DEVELOPMENT, SENIORS, MENTAL HEALTH, NUTRITION, HIV/AIDS SERVICES, HOUSING AND EMERGENCY ASSISTANCE.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: TEAM IS LED BY A REGISTERED DIETITIAN WHO ENSURES THAT ALL MEALS PREPARED EXCEED PATTERN GUIDELINES PROVIDED BY THE USDA'S CHILD CARE TOTAL MEALS SERVED - 985,798 FOOD PROGRAM.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: MEET THEIR NEEDS. THE PROGRAM CONSISTS OF INTENSIVE CASE MANAGEMENT AND PEER ADVOCACY. TOTAL CLIENTS SERVED - 576. SENIOR SERVICE CENTER PROVIDES DAILY BREAKFAST AND LUNCH MEALS TO ADULTS 60 YEARS OF AGE AND OLDER. THE MEALS ARE PREPARED AND SERVED ON SITE. THE CENTER ALSO PROVIDES SOCIALIZATION, RECREATION, EDUCATION, HEALTH AND NUTRITION SERVICES TO ASSIST IN THE INDEPENDENCE AND SAFETY OF THE PARTICIPANTS. TOTAL MEALS SERVED - 28,838.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: STUDENTS SERVED - 15. HOUSING COUNSELING PROGRAM OFFERS EDUCATION AND

COUNSELING TO RENTERS, LANDLORDS, HOMEOWNERS, AND POTENTIAL HOMEOWNERS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 232211 01-04-13

Schedule O (Form 990 or 990-EZ) (2012)

THIS COMPREHENSIVE HOUSING COUNSELING PROGRAM PROMOTES HOMEOWNERSHIP

AND FORECLOSURE PREVENTION, SAFE AND ADEQUATE RENTAL HOUSING AND

RESOLUTION OF TENANT/LANDLORD DISPUTES. TOTAL CLIENTS SERVED - 501.

FORM 990, PART VI, SECTION A, LINE 6: NEIGHBORHOOD HOUSE IS A MEMBERSHIP ORGANIZATION.

FORM 990, PART VI, SECTION A, LINE 7A: CURRENTLY, MEMBERS WHO CONTRIBUTE
FINANCIALLY OR WHO PARTICIPATE IN PROGRAM ACTIVITIES MAY QUALIFY TO
PARTICIPATE IN THE ELECTION OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11: THE FINANCE DEPARTMENT PROVIDES THE REQUIRED INPUTS TO OUR INDEPENDENT ACCOUNTANTS WHO PREPARE THE DRAFT TAX RETURNS. THE DRAFT OF THE RETURNS IS REVIEWED BY THE FINANCE DEPARTMENT AND ANY NECESSARY REVISIONS ARE MADE TO THE TAX RETURNS. THE COMPLETED RETURNS ARE THEN REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD AND THEN PRESENTED TO THE BOARD PRIOR TO FILING AND ELECTRONIC SUBMISSION.

FORM 990, PART VI, SECTION B, LINE 12C: NEIGHBORHOOD HOUSE ASSOCIATION

SENDS AN ANNUAL CONFLICT OF INTEREST QUESTIONNAIRE TO ALL DIRECTORS AND KEY

EMPLOYEES WHICH SOLICITS INFORMATION TO ASCERTAIN ANY CURRENT FINANCIAL

INTEREST IN CERTAIN BUSINESS RELATIONSHIPS. IN ADDITION, AN ANNUAL

CERTIFICATION OF COMPLIANCE WITH THE AGENCY'S APPROVED VENDOR LIST FOR ANY

ACTUAL OR APPEARANCE OF CONFLICT WITH NHA. FURTHER, THE LEGAL DEPARTMENT

REVIEWS THE INFORMATION FOR ANY POSSIBLE CONFLICT BETWEEN ANY NEW VENDOR

AND THE INFORMATION PROVIDED IN THE CONFLICT OF INTEREST QUESTIONNAIRE. IN

THE EVENT A NEW DIRECTOR OR KEY EMPLOYEE JOINS THE ORGANIZATION, A

QUESTIONNAIRE AND CERTIFICATION OF COMPLIANCE IS REQUESTED AT THAT TIME.

Schedule O (Form 990 or 990-EZ) (2012)

IN THE EVENT A SITUATION ARISES THAT CREATES THE APPEARANCE OF, OR AN ACTUAL CONFLICT OF INTEREST AS DEFINED BY THE HEAD START ACT REGULATIONS AND NHA CORPORATE POLICY #105, A FULL AND COMPLETE DISCLOSURE OF THE FACTS THE PRESIDENT/CEO OR A MUST BE MADE BY THE INDIVIDUAL(S) AFFECTED. MAJORITY OF DISINTERESTED DIRECTORS WILL ANALYZE THE FACTS AND ISSUES AND MAKE A DETERMINATION ABOUT HOW THE SITUATION WILL BE HANDLED. A POTENTIAL CONFLICT CAN BE ADDRESSED IN SEVERAL WAYS DEPENDING ON THE NATURE OF THE SITUATION, FOR EXAMPLE BY EXCLUSION OF THE MEMBER(S) OR PERSON(S) WITH THE CONFLICT FROM THE GOVERNING BODY, OR THE MEMBER'S RECUSAL FROM DISCUSSION OF, AND VOTING ON ISSUES THAT WOULD CREATE A CONFLICT. OTHER WAYS TO ELIMINATE A CONFLICT WOULD BE TO TERMINATE THE RELATIONSHIP OR CONTRACT RELATING TO THE OFFENDING TRANSACTION.

FORM 990, PART VI, SECTION B, LINE 15: THE EXECUTIVE COMMITTEE OF THE THE SALARY FOR THE CEO/PRESIDENT. A LABOR MARKET ANALYSIS OF BOARD SETS DATA GATHERED FROM THE IRS'S FORM 990 FILED BY COMPARABLE ORGANIZATIONS, AND SALARY SURVEYS CONDUCTED BY AN OUTSIDE CONSULTANT AND THE HUMAN RESOURCES DEPARTMENT WERE UTILIZED. DATA WERE ON JOBS MATCHED BASED ON CONTENT, RESPONSIBILITIES, LEVEL AND QUALIFICATIONS. THE SAME ANALYTICAL PROCESS IS USED FOR OTHER MANAGEMENT POSITIONS AND THE SALARIES ARE SET BY THE CEO/PRESIDENT.

FORM 990, PART VI, SECTION C, LINE 19: NHA MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE UPON REASONABLE REQUEST. DOCUMENTS ARE ALSO POSTED ON THE AGENCY'S INTRANET. FINANCIAL STATEMENTS ARE PRESENTED ON A MONTHLY BASIS TO THE BOARD'S FINANCE COMMITTEE AND THEN TO THE FULL GOVERNING BOARD. INQUIRIES ARE MADE OF ALL VENDORS TO ASCERTAIN POTENTIAL CONFLICT OF INTEREST.

Schedule O (Form 990 or 990-EZ) (2012)